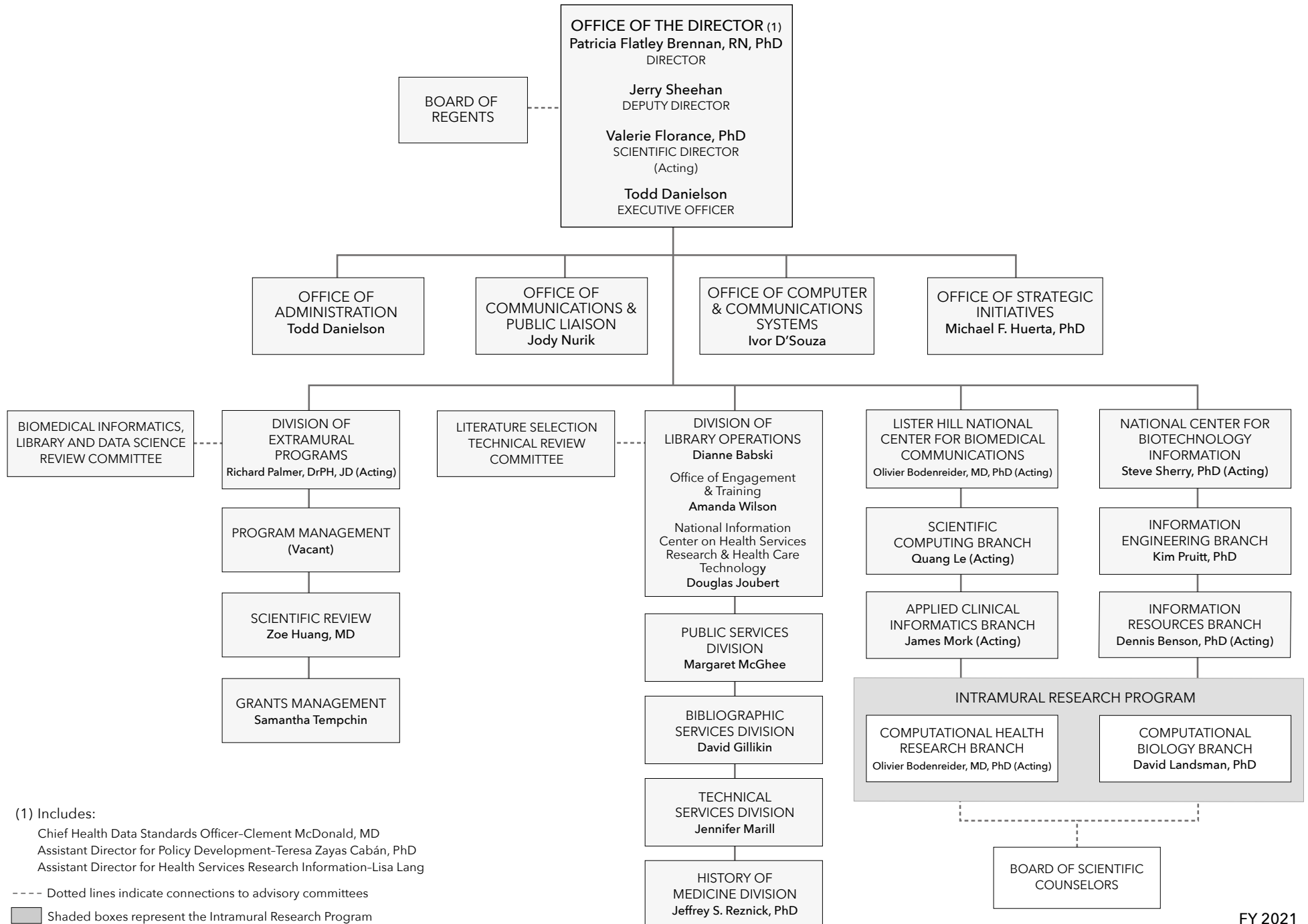


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(1) Includes:

- Chief Health Data Standards Officer-Clement McDonald, MD
- Assistant Director for Policy Development-Teresa Zayas Cabán, PhD
- Assistant Director for Health Services Research Information-Lisa Lang

--- Dotted lines indicate connections to advisory committees

■ Shaded boxes represent the Intramural Research Program